



UNIVERSAL JOURNAL  
OF HUMANITIES  
AND  
MULTI-DISCIPLINARY STUDIES

# UNIVERSAL JOURNAL OF HUMANITIES

## AND MULTI-DISCIPLINARY STUDIES (UJHMDS)

### CERTIFICATE OF PUBLICATION

This Certificate is presented to

*Dr Munish Kumar*

for successful publication of the paper entitled:

Leveraging User Research to Drive Strategic Business Outcomes

*Ajay Kushwaha*

Prof. Dr. Ajay Shriram Kushwaha  
Editor-in-Chief  
UJHMDS

Published in UJHMDS  
Vol. 1, Issue 4, Oct- Dec 2025

Date: [01-10-2025]

