



Universal Journal of Humanities and Multi-Disciplinary Studies (UJHMDS)

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Date: 01 October 2025

To,
Dr. Munish Kumar

Subject: Confirmation of Research Paper Publication

Dear Dr. Munish Kumar,

We are pleased to confirm that your research paper titled **“Leveraging User Research to Drive Strategic Business Outcomes”** has been successfully published in the Universal Journal of Humanities and Multi-Disciplinary Studies (UJHMDS), **Volume 01, No. 04, Oct- Dec 2025.**

Your paper is now available online at:

<https://ujhmds.org/index.php/ujhmds/article/view/48/37>

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The editorial board extends its sincere appreciation for your valuable contribution to our journal. Your research work demonstrates a high standard of academic excellence and adds significant value to the journal.

We congratulate you on this achievement and look forward to your continued association with UJHMDS in future publications.

With best regards,

Prof. (Dr.) Ajay Shriram Kushwaha

Editor-in-Chief

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